

Capacity Works Giz

In The Green Leap to an Inclusive Economy, two leading thinkers, Stuart L. Hart and Fernando Casado Cañeque, challenge head on the two biggest issues facing humanity and the planet today: Inequality and Environmental Degradation. They present the new design thinking required for a more inclusive and sustainable economy which respects both people and planet. Far from simply presenting the problems, this book offers insightful case studies that showcase the challenges and opportunities of base of the pyramid venturing in different geographical and cultural contexts, as well as providing a detailed description of the tools that have been proven to enhance the innovation of business models to address the issues. Through telling these stories, the authors provide a roadmap for how to make an inclusive and sustainable economy a reality, where opportunity and prosperity are available to more of the people that participate in the economy as workers, consumers, owners and the wider community, whilst addressing the risks to the natural capital we all depend on. This book is essential reading for anyone looking to accelerate the development of an inclusive business for the benefit of society and the planet, as well as those involved in the study and research of the base of the pyramid and sustainable business solutions.

This report analyses planned infrastructure projects, decision-making frameworks related to infrastructure development and strategic planning documents in the six countries of the EU Eastern Partnership: Armenia, Azerbaijan, Belarus, Georgia, Moldova and Ukraine.

Im Auftrag des Bundesministeriums für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ) führt die Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) seit einigen

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Jahren Querschnittsauswertungen ihrer Einzelevaluierungen in einem Fördersektor durch. Neu ist die Kombination einer Querschnittsauswertung mit einer Metaevaluierung. Auf diese Weise können nicht nur die methodische Qualität der Einzelstudien bewertet werden, sondern auch 'neue' Kriterien, die bisher nicht Gegenstand der Evaluierungen waren, für die Analyse der inhaltlichen Befunde eingeführt werden. In diesem Buch werden erstmals die Vorgehensweise, Erkenntnisse, Empfehlungen und die Verwertung einer solchen Studie vorgestellt. Neu ist dabei auch, dass die GIZ einführend erläutert, wozu das Instrument der Metaevaluierung nutzt und nach der Darstellung der Ergebnisse beschreibt, wie sie mit den Empfehlungen einer solchen Studie umgeht. Das Buch richtet sich an Evaluatorinnen und Evaluatoren, Berufsbildungsexpertinnen und -experten sowie entwicklungspolitisch Interessierte in Praxis und Hochschule gleichermaßen. Es werden sowohl die Methodik der Querschnittsauswertung und Metaevaluierung vorgestellt, als auch wichtige inhaltliche Kenntnisse und Erkenntnisse aus dem Anwendungsfeld der Berufsbildung vermittelt. Darüber hinaus werden die zentralen Erfolgsfaktoren für die Nachhaltigkeit von Berufsbildungsmaßnahmen für die Konstruktion einer 'Balanced Scorecard' zur Erzielung nachhaltiger Projekte und Programme verwendet. Die identifizierten Schlüsselgrößen sind somit nicht nur für Vorhaben der Berufsbildung von Bedeutung, sondern können für die Gestaltung von jeglichen Maßnahmen der Entwicklungszusammenarbeit genutzt werden.

Das vorliegende Buch führt in das Feld der partizipativen Lern- und Forschungsansätze für nachhaltige Entwicklung ein. Es richtet sich an alle, die auf der akademischen oder praktizierenden Seite arbeiten und ihr Wissen in diesem Feld vertiefen, bzw. ihr Methodenrepertoire erweitern wollen. Die Theoriebezüge, methodologischen Ansätze,

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Instrumente und Beispiele wurden so gewählt, dass Sie am Ende das Feld in seinen wesentlichen Einsatzbereichen (Lernen, Forschung, Beratung) kennengelernt haben, seine Möglichkeiten und Grenzen einschätzen und diesen Lernfortschritt für Ihre Arbeit nutzen können.

This topical volume covers the intersection between transport and climate change, with papers from the 'Transport & Climate Change' session of the RGS-IBG conference in London, September 2010. It considers the role of transport modes at varying spatial dimensions and a range of perspectives on the relationship between transport and climate change.

Introduction to part 2

The 2nd International Conference on National Evaluation Capacities held on 12-14 September 2011 in Johannesburg, South Africa, allowed nearly 100 participants to share experiences on use of evaluation for public policies and programmes from countries with different levels of development of national monitoring and evaluation systems, identifying lessons and constraints in implementing national monitoring and evaluation systems with a focus on use of evaluation, and identifying supply and demand for technical assistance in strengthening institutional capacity for national use of evaluation under the umbrella of South-South and triangular cooperation. This publication presents the major themes related to evaluation use for public policy and programmes, which were touched upon during the discussions.

Drawing on the Fund's analytical and capacity development work, including Public Investment Management Assessments (PIMAs) carried out in more than 60 countries, the new book Well Spent: How Strong Infrastructure Governance Can End Waste in Public Investment will address how countries can attain quality infrastructure outcomes through better infrastructure

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governance—an issue becoming increasingly important in the context of the Great Lockdown and its economic consequences. It covers critical issues such as infrastructure investment and Sustainable Development Goals, controlling corruption, managing fiscal risks, integrating planning and budgeting, and identifying best practices in project appraisal and selection. It also covers emerging areas in infrastructure governance, such as maintaining and managing public infrastructure assets and building resilience against climate change.

Multi-actor partnerships are promoted as central to the achievement of sustainable development. However, these relationships are not always easy, and calls are being made for more guidance on how partners can work together effectively to deliver results and achieve meaningful change. Shaping Sustainable Change explains the growing and significant role of partnership brokering in shaping these relationships. Drawing upon the work of the Partnership Brokers Association, it uses evidenced-based materials to show how the work of partnership brokering contributes to the management of collaborative relationships so that they are better positioned to have a positive and sustainable impact. As well as making the case for partnership brokering, the publication explores the profile and key activities carried out by partnership brokers, and the skills required to undertake this role. Examples are also provided to illustrate how partnership brokering works in practice in relation to different contexts, sectors and themes. This book will appeal not only to partnership brokers but also to professional and academic readers interested in achieving sustainable development.

This volume presents eight good practice examples of problem-driven political economy analysis conducted at the World Bank, and reflect what the Bank has so far been able to achieve in mainstreaming this approach into its operations and policy dialogue.

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This volume presents an innovative new analytical framework for understanding the dynamics of violent conflict and its impact on people and communities living in contexts of violence.

Bringing together the findings of MICROCON, an influential five year research programme funded by the European Commission, this book provides readers with the most current and comprehensive evidence available on violent conflict from a micro-level perspective.

MICROCON was the largest programme on conflict analysis in Europe from 2007-2011, and its policy outreach has helped to influence EU development policy, and supported policy capacity in many conflict-affected countries. Whilst traditional studies into conflict have been through an international /regional lens with the state as the primary unit of analysis, the micro-level perspective offered by this volume places the individuals, households, groups and communities affected by conflict at the centre of analysis. Studying how people behave in groups and communities; and how they interact with the formal and informal institutions that manage local tensions, is crucial to understanding the conflict cycle. These micro-foundations therefore provide a more in-depth analysis of the causes and consequences of violent conflict. By challenging the ways we think about conflict, this book bridges the gap in evidence, allowing for more specific and accurate policy interventions for conflict resolution and development processes to help reduce poverty in the lives of those affected by conflict. This volume is divided into four parts. Part I introduces the conceptual framework of MICROCON. Part II focuses on individual and group motivations in conflict processes. Part III highlights the micro-level consequences of violent conflict. The final section of this volume focuses on policy implications and future research agenda.

Voluntary sustainability standards (VSS) and other private governance instruments (e.g., Fair

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Trade, Forest Stewardship Council, Fair Wear Foundation, GLOBALGAP) are increasingly regulating global production processes and economic activities. VSS verify the compliance of products or production processes with sustainability standards. The importance of voluntary sustainability standards is now widely recognized. After being operational for more than two decades, they have established themselves as private governance instruments. This recognition is also exemplified by their integration in public regulatory approaches. Governments and international organizations are partnering with voluntary sustainability standards to pursue sustainable development policies. We witness the integration of VSS in the regulatory approaches of local and national governments in countries around the world, the integration of VSS in trade policies, the emergence of public–private initiatives to govern global supply chains, and the inclusion of private initiatives in experimentalist governance regimes. This Special Issue seeks to bring together research on the interface between private and public governance. We welcome contributions which analyze specific case studies on the emergence and development of these private–public interactions, the design of public–private governance, the effectiveness of these governance arrangements, and critical perspectives on the possibilities and limitations of such public–private forms of governance. We welcome multi-disciplinary perspectives including contributions from economics, political science, law, sociology, geography, and anthropology. Papers selected for this Special Issue are subject to a peer review procedure with the aim of rapid and wide dissemination of research results, developments, and applications.

This policy guidance outlines a number of steps to be considered when building capacity for greening national development planning, national budgetary processes and key economic

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sector strategies.

Das Gelingen komplexer Kooperationen ist eine zentrale Herausforderung des 21. Jahrhunderts, die sich in einer globalisierten Wirtschaft und in fast allen Politikfeldern widerspiegelt. Ob Flughafenausbau, Gesundheitsreform, Reform des Bildungssystems oder Abbau von Staatsverschuldung: Die Komplexität solcher gesellschaftlicher Veränderungen erfordert ein anspruchsvolles Zusammenspiel von unterschiedlichen Organisationen und Institutionen aus Verwaltung, Wirtschaft und Zivilgesellschaft zum Teil über Ländergrenzen und Kontinente hinweg. Die Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH verfügt über mehr als 30 Jahre Erfahrung in der Gestaltung von Kooperationen weltweit und hat ihr umfassendes Know-how in diesem Buch konsolidiert. Das Managementmodell Capacity WORKS richtet sich an alle, die selbst in Kooperationskontexte eingebunden sind: an Führungskräfte, Manager oder Berater in Wirtschaft, Verwaltung und Politik, sowie im Non-Profit-Bereich. Es bietet eine umfassende Einführung in die Herausforderungen erfolgreichen Kooperationsmanagements und liefert bewährte Vorgehensweisen für die Praxis. Fünf Erfolgsfaktoren beschreiben die verschiedenen Facetten, die helfen, die Ziele und Wirkungen komplexer Kooperationssysteme im Blick zu behalten: Strategie, Kooperation, Steuerungsstruktur, Prozesse sowie Lernen und Innovation werden konzeptionell durchdrungen und durch eine umfangreiche Toolbox ergänzt, um die praktische Arbeit in diesen Erfolgsfaktoren zu unterstützen. Gleichzeitig liefert dieses Handbuch einen umfassenden Einblick in die Welt des Kooperationsmanagements für nachhaltige Entwicklung mit zahlreichen Praxisbeispielen, erprobten Anwendungskontexten sowie Einblicken in die Arbeit der internationalen Zusammenarbeit.

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This publication provides guidance for national and local policymakers on the management of their assets in support of the 2030 Agenda for Sustainable Development.

This book discusses a six-step transformation cycle in which the tasks of innovation management – ranked according to their relevance for companies – are placed in a systematic order. Presenting an in-depth discussion on innovation and transformation, the authors delve into strategic themes such as business models and strategic positioning, which are fundamental to the innovation process. It also describes the underlying processes and roles of innovation management, and the required organizational structures. Following process organization and organizational structure, the authors highlight how the appropriate human resource strategy should look and the manner of personnel selection or development to be implemented. The authors also provide tools and systems that are assigned to specific employees working with innovation management; these deal with innovation audit, knowledge management, idea management, financing and budgeting innovations, marketing and property rights. The book also sheds light on how the effectiveness of the innovation process can be monitored using indicator systems. This is a handy resource for managers looking for a structured strategy and how to implement it to achieve optimal innovation management and reap its benefits.

Moderierte Prozesse, Workshops, moderierte Gesprächsführung oder moderatorische Rollen in Führung oder Projektmanagement sind heute so selbstverständlich geworden, dass niemand mehr nach den Ursprüngen oder Hintergründen fragt. Darüber hinaus haben sich Moderationsverfahren seit Jahren weiterentwickelt, und es erschließen sich

immer neue Themenfelder, in denen moderiert und Einigungsprozesse gestaltet werden. In diesem Handbuch wird gezeigt, was professionelle Moderation leisten kann, welche Anwendungsfelder sich entwickelt haben und wo sich künftig Einsatzmöglichkeiten abzeichnen. Im ersten Teil des Handbuchs werden die konzeptionellen Grundlagen von professioneller Moderation reflektiert. Der folgende Abschnitt widmet sich Instrumenten, Methoden und Formaten der Moderation. Im Abschnitt Moderation, Führung und Wandel stehen Veränderungen in Organisationen und Anforderungen an eine entsprechende Führungskultur im Vordergrund. Der letzte Abschnitt des Handbuchs widmet sich Anwendungen und Entwicklungen der Moderation, die über den ursprünglichen Fokus hinausgehen und auf Anforderungen der postindustriellen Gesellschaft und der globalen Ökonomie reagieren. Die Vielschichtigkeit der in diesem Handbuch versammelten Beiträge sowie die Unterschiedlichkeit der Anwendungen und Formate zeigt, dass die Idee der Moderation bis heute nichts an gestalterischer Kraft eingebüßt hat.

This book pools the current know-how, and closes important knowledge gaps, to offer hands-on advice and practical answers to the many 'how to' questions relating to merger implementation. It provides a crucially important understanding of how to assess the chances of realising synergy potential and evaluate integration risks. Although the concept of policy networks is now well-established in the field, most research has to content itself with description and analysis of their contribution to policy

failure. This book goes further. It accepts policy networks as a fundamental characteristic of modern societies and presents an overview of the strategies for the management of these networks, as well as illustrating the various strategies for intervention.

The guide is for those directly involved in MSPs to provide both the conceptual foundations and practical tools that underpin successful partnerships. This work has been inspired by the motivation and passion that comes when people dare to "walk in each other's shoes" to find new paths toward shared ambitions for the future.

La réussite de coopérations complexes est un enjeu crucial du XXI^e siècle, qui se reflète dans une économie mondialisée et dans presque tous les champs de l'action politique. Extension d'un aéroport, réforme de la santé, réforme du système éducatif ou réduction de l'endettement de l'État: ce sont là quelques exemples de changements sociétaux complexes exigeant une synergie subtile entre différentes organisations et institutions de l'administration, de l'économie et de la société civile, parfois même par-delà les frontières nationales et les continents. Le guide permet en même temps de découvrir de façon approfondie l'univers de la gestion des coopérations pour le développement durable en présentant un grand nombre d'exemples concrets, de contextes d'application dans lesquels le modèle a fait ses preuves et d'enseignements sur le travail de la coopération internationale.

This book is open access under a CC-BY license. The volume presents papers on

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vocational education, project-based learning and science didactic approaches, illustrating with sample cases, and with a special focus on Central Asian states. Thematically embedded in the area of Technical Vocational Education and Training (TVET), the book examines the following main topics: project-based learning (PBL), specific didactics with a linkage to food technologies and laboratory didactics, media and new technologies in TVET, evaluation of competencies including aspects of measurement, examination issues, and labour market and private sector issues in TVET, and research methods with a focus on empirical research and the role of scientific networks. It presents outcomes from TVET programmes at various universities, colleges, and teacher training institutes in Central Asia.

Sustainable Tourism VI contains the proceedings of the sixth International Conference in this successful series on Sustainable Tourism. Tourism has become a major international industry, with many countries all over the world relying on the income it produces. Its economic advantages as a major source of finance and employment frequently leads to its active promotion by governments and other institutions, independent of the consequences on the environment, ecology and social structure of affected regions. Issues concerned with achieving environmental social and economic sustainability of tourism alongside the governance mechanisms needed to support sustainable tourism are highlighted. Also discussed is how new resources ought to be employed to avoid the errors committed in the past and propose remedial actions when

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required. This book takes a broad view of this sophisticated and complex industry, and examines the practice of sustainable tourism from global travel trends through to destination and site management. Innovative solutions, including ecological tourism, as well as cultural initiatives that will lead to better approaches to tourism with the objective of preserving the diversity of our planet. The demands of tourism can contribute to the destruction of the natural and cultural environment upon which it depends. The natural and cultural landscape's capacity to accommodate the local and worldwide effects of tourism and the implications for the human economy and society constitute very important study objectives. To protect the natural and cultural landscape new solutions need to be developed which minimise the adverse effects of tourism. This can be achieved through new strategies involving the active collaboration of society as a whole. Topics covered include: Tourism strategies; Environmental issues; Emergent strategies for tourism development; Community issues; Climate change; Safety and Security; Tourism as a tool of development; Art, architecture and culture; Heritage tourism; Special interest tourism; Marine and coastal areas tourism; Sport tourism; City tourism; Tourism impact; Tourism and protected area; Rural tourism; Transport and tourism; Education and training; Theme parks; Destination management; Planning and development; Simulation models; Social and physical infrastructure.

The Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH possesses over 30 years of experience in managing cooperation worldwide. It has now

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consolidated its comprehensive expertise by publishing this book. The management model Capacity WORKS is designed for everyone actually involved in cooperation: managers, executives, consultants and advisors in business, governance, public administration and the nonprofit sector. It provides a full introduction to the challenges of successful cooperation management, and supplies practitioners with tried and tested approaches. Five success factors (strategy, cooperation, steering structure, processes, and learning & innovation) delineate the various facets that help focus on the objectives and results of complex cooperation systems. The conceptual framework underlying the success factors is clearly set out, and the success factors are supplemented by an extensive toolbox to support practitioners working in these five areas. At the same time the manual gives readers a broad insight into the world of cooperation management for sustainable development. It includes numerous practical examples, proven contexts of application and glimpses into the work of international cooperation.

Introduction to Production: Creating Theatre Onstage, Backstage, & Offstage defines the collaborative art of making theatre and the various job positions that go into realizing a production. Beginning with an overview of the art and industry of theatre, the book shows how theatre has evolved through history. The book then breaks down the nuts and bolts of the industry by looking at each professional role within it: from the topmost position of the producer down to the gopher, or production assistant. Each of these positions are defined along with their respective duties, rules, and resources that

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figure in obtaining these jobs. Each chapter offers exercises, links to videos and websites, review quizzes, and suggested readings to learn more about the creation and production of theatre.

Hard-headed evidence on why the returns from investing in girls are so high that no nation or family can afford not to educate their girls. Gene Sperling, author of the seminal 2004 report published by the Council on Foreign Relations, and Rebecca Winthrop, director of the Center for Universal Education, have written this definitive book on the importance of girls' education. As Malala Yousafzai expresses in her foreword, the idea that any child could be denied an education due to poverty, custom, the law, or terrorist threats is just wrong and unimaginable. More than 1,000 studies have provided evidence that high-quality girls' education around the world leads to wide-ranging returns: Better outcomes in economic areas of growth and incomes Reduced rates of infant and maternal mortality Reduced rates of child marriage Reduced rates of the incidence of HIV/AIDS and malaria Increased agricultural productivity Increased resilience to natural disasters Women's empowerment What Works in Girls' Education is a compelling work for both concerned global citizens, and any academic, expert, nongovernmental organization (NGO) staff member, policymaker, or journalist seeking to dive into the evidence and policies on girls' education.

Die entwicklungspolitische Praxis ist ein Berufsfeld voll von Spannungsfeldern und

Dilemmata. Wie etwa schaffen wir den Spagat zwischen dem Grundsatz der Partnerorientierung und der Zielsetzung der nachhaltigen Armutsminderung einerseits, wenn wir es andererseits mit Partnern zu tun haben, denen es primär um ihre elitären Eigeninteressen geht? Wie können wir die Zivilgesellschaft über staatliche Zusammenarbeit mit Ländern stärken, in denen eine solche ausdrücklich unerwünscht ist? In Hochglanzbroschüren, aber auch in offiziellen Arbeitsbesprechungen von Organisationen der Entwicklungszusammenarbeit werden solche Spannungsfelder weitgehend tabuisiert. Für die Thematisierung von Dilemmata ist dort wenig Platz. Angesagt sind vielmehr positives Denken und Orientierung an den Schlagworten des jeweiligen entwicklungspolitischen Mainstream. Ein lösungsorientierter und ehrlicher Umgang mit Dilemmata wird dadurch tendenziell verhindert. Dem Netzwerk entwicklungspolitischer Fachleute war es deshalb ein Anliegen, zu mehr Ehrlichkeit und einem offenen, erfahrungsbezogenen Diskurs über die Spannungsfelder und Fallstricke ihrer Berufspraxis anzuregen. Diesem Ziel nähern sich die AutorInnen dieses Buches nicht in Form von objektivierenden Sachanalysen, sondern mit Geschichten über ihren persönlichen Umgang mit solchen Dilemmata. Indem sie gewissermaßen aus dem Nähkästchen plaudern, gewähren sie den LeserInnen ungeschönte, ungewohnte und überaus aufschlussreiche Einblicke in das von Stolpersteinen gepflasterte Berufsfeld der Entwicklungszusammenarbeit. Sie leisten so nicht zuletzt auch einen wichtigen Beitrag zu der inhaltlichen Debatte über die angesprochenen Dilemmata. Vor allem

aber soll der Band zu mehr Offenheit in dem Diskurs über Probleme der entwicklungspolitischen Praxis beitragen.

Sustainable Development Policy: A European Perspective uses a variety of multidisciplinary perspectives to explore the ways in which sustainable infrastructures can play a more prominent and effective role in international development policy. Building on a solid introduction to sustainability and development policy, this book discusses ways in which viable reform can be promoted through coherent governing, the design of social security systems, education systems and the possibilities of fair trade as an alternative trading concept . Sustainable Development Policy generates a platform on which to encourage constructive dialogue on issues surrounding sustainability in the wake of the global scarcity of natural and economic resources. This edited collection will be of great interest to all students and lecturers of development studies and development policy, as well as researchers from other disciplines looking for an introduction to sustainable development policy and its practical applications. Emerging to the forefront of sustainable production and consumption are a promising and rapidly evolving concept known as Voluntary Standard Systems (VSS). They encompass the three pillars of sustainability – social, environmental and economic aspects and consequently they can be considered as a tool, which makes sustainable development visible. Currently, they are becoming a significant element in international trade and in the promotion of sustainable development strategies, especially in the

context of globalised markets and supply chains. This volume provides a comprehensive overview of the current VSS concepts: from their nature and functioning, to the future outlook for their development. It places VSS in the broader context of global development issues and challenges, including development policy and international sustainability commitments, progress towards achieving 'green economy' and meeting climate protection targets. The volume contains also a representative selection of case studies which demonstrate their wide range of application in different sectors of the economy.

Der Wissensaustausch hat durch die Stärkung offener, horizontaler internationaler Beziehungen an Bedeutung gewonnen. Lateinamerika hat eine reiche Tradition des Wissensaustauschs, die vom täglichen Handeln bis hin zu grundlegenden Entscheidungen auf gesellschaftlicher Ebene reicht. Dieses Buch baut auf diesem Reichtum auf, indem es sowohl konzeptionelle Beiträge als auch praktische Fallstudien liefert.

La Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH cuenta con más de 30 años de experiencia en el diseño de cooperaciones en todo el mundo, y ha condensado su extensa gama de conocimientos en esta obra. El modelo de gestión Capacity WORKS se dirige a todas aquellas personas involucradas en contextos de cooperación: personal directivo, responsables o asesores del sector privado, de la administración pública, del ámbito de la política y del sector sin fines de lucro. Provee

una introducción completa a los retos que plantea una gestión exitosa de la cooperación y ofrece procedimientos de probada eficacia para la práctica. Sus cinco factores de éxito describen distintas facetas, cuya perspectiva ayuda a mantener a la vista los objetivos y resultados de sistemas de cooperación complejos: analiza las bases conceptuales de la estrategia, la cooperación, la estructura de conducción, los procesos y el aprendizaje e innovación, y las completa con una amplia caja de herramientas que prestan apoyo en el trabajo práctico con estos factores de éxito. El presente manual ofrece asimismo un acercamiento amplio y profundo al mundo de gestión de la cooperación para el desarrollo sostenible, con numerosos ejemplos prácticos de distintos contextos , así como un acercamiento a la labor de la cooperación internacional.

The Climate Change 2007 volumes of the Fourth Assessment Report of the Intergovernmental Panel on Climate Change (IPCC) provide the most comprehensive and balanced assessment of climate change available. This IPCC Working Group II volume provides a completely up-to-date scientific assessment of the impacts of climate change, the vulnerability of natural and human environments, and the potential for response through adaptation. Written by the world's leading experts, the IPCC volumes will again prove to be invaluable for researchers, students, and policymakers, and will form the standard reference works for policy decisions for government and industry worldwide.

Working in environments characterised by a high degree of uncertainty, uncontrollability and unpredictability, development agents try to organise complex realities into manageable units. What principles influence the decision on adequate approaches and necessary steps? Through theoretical considerations and nine case studies, the GIZ traces implementation processes and identifies underlying guiding principles which provide the flexibility and adaptability that is necessary for acting in complex contexts. Main findings show that an adaptive and reflexive management structure is crucial for successful implementation. Quick iteration and tight feedback loops facilitate adaptation and reorientation. Contextsensitive knowledge and constant monitoring create a space for learning and innovation. A joint vision for the future which is used for orientation purposes and can be modified according to new findings and developments fosters fruitful cooperation.

Dieses Buch beschäftigt sich mit den Erfolgsfaktoren bei Projekten in der Entwicklungszusammenarbeit. In seinem theoretischen Ansatz werden Begriffe wie Entwicklung, Entwicklungsländer, Entwicklungszusammenarbeit und Projektmanagement erläutert und basierend darauf die deutsch-kongolesische Kooperation als Beispiel analysiert. Der praktische Ansatz ist eine Forschung (Befragung) vor Ort. Die Auswertung dieser Befragung belegt, dass die

Projektarbeit in der Entwicklungszusammenarbeit erfolgreich sein kann, wenn sie folgende fünf Vorgehensweisen in das Visier nimmt: Umfeld- und Bedarfsanalyse, nachhaltig orientierte Projektarbeit, interkulturelle Kompetenz, agiler Managementstil und das Fördern von Lern- bzw. Innovationsmöglichkeiten.

The OECD Development Assistance Committee (DAC) conducts periodic reviews of the individual development co-operation efforts of DAC members. The policies and programmes of each member are critically examined approximately once every five years.

Der 21. Deutsche Präventionstag fand am 6. und 7. Juni 2016 in Magdeburg unter der Schirmherrschaft des Ministerpräsidenten des Landes Sachsen-Anhalt, Dr. Reiner Haseloff, statt. Dieser Dokumentationsband, der wie in den Vorjahren als Printausgabe sowie als eBook im Forum Verlag Godesberg erscheint, enthält das wissenschaftliche Gutachten zum Schwerpunktthema, die ausführliche Kongressevaluation sowie insbesondere die Schriftfassungen jener Vorträge, die von den Kongressteilnehmenden in der Evaluation die höchsten Bewertungen erhalten haben. Weitere Dokumente zum Deutschen Präventionstag des Jahres 2016 finden sich auf der Internetseite des Kongresses (www.praeventionstag.de).

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